



July 27, 2022

### **Welcome Accouchement of Open Meeting Law Posting**

Karen Dahlkoetter called the Meeting of the Thayer County Health Services Board of Trustees to order on July 27, 2022 at 6:01 p.m. in the TCHS Bruning Conference Room, 120 Park Avenue, Hebron, NE. The open meeting laws are posted and viewable in the conference room. Present were Karen Dahlkoetter, Michael Long, Connie Lichty and Loren Wiedel. Not present Laura Tuma. Others in attendance: Brian Rokusek, Scott Cook, Jamie Koch, Mike DeFoe, Amanda Vandervoort, recorder Lori Grummert, Controller.

**Approval of Agenda & Approval June 29, 2022 Board Minutes: Michael motioned to approve the agenda along with the June 29, 2022 Board Meeting Minutes as written. Connie seconded. Roll Call vote, all yes with Loren abstaining. Motioned Carried.**

### **Financials Statements – June 2022:**

Mike review the financial statement packet for the Twelve Months Ended June 30, 2022 and 2021 for the Board:

Month of June: Overview of the June 30, 2022 preliminary financial statements for the twelve months of fiscal year 2022. There was an operating loss of (\$155,000) and an EBIDA of (\$10,000). Inpatient, outpatient and clinic revenue were up 1%, 16% and 40% respectively. Inpatient revenue was above budget due to the average daily census (ADC) being 5.5, 4% above budget. There were 47 admits for the month that lead to the highest ADC for the fiscal year. Some of the departmental factors having an impact for the month, include: Specialty Clinic visits up 28%, Surgeries up 15%, ER visits up 18%, Lab tests up 52% due to wellness fair and Rehab visits up 23%. Thayer County Pharmacy revenues had an adjustment of (-\$488,000) to capture estimated bad debts sitting in the accounts receivable. This entry has not been established since the pharmacy inception and was made to more accurately reflect the pharmacy accounts receivable, and reduced pharmacy revenue. Total expenses were over budget 13% due mainly to salaries/wages/benefits, drugs and inventory adjustments. For the month total cash and investments decreased by (\$167,000). Day's cash on hand decreased and were at 128 days.

Year to Date: YTD Operating Income was \$3,342,000, total margin of \$3,399,000 and an EBIDA of \$5,208,000.

AR Days were 61 (gross) and 58 (net). We were not able to get bills submitted as there were transmission issues the final three weeks of June that were corrected and rebilled in July. We continue to work with Cerner on this issue and though we are able to submit, a solid resolution is not yet in place. Through the fiscal year of 2022, TCHS revenues were guided by our clinic and outpatient services, accounting for 86% of TCHS revenues.

Additional Information: Per the cost report monthly template supplied by Wipfli, our current estimated Medicare rates for the month were: IP \$4,188, OP 67% and SWB \$3,371. Prior year rates were IP \$3,366, OP 66% and SWB \$2,967. TCHS received approximately \$500,000 from Medicare for the rate review submitted in May 2022.

Discussion: There was discussion on the Thayer County Pharmacy adjustment that was done in June of \$500,000 and how we are handling Thayer County Pharmacy going forward. This is also something that the auditor might look at during audit. Also will be discussing with auditor on how things are going especially with the last couple of audits.

Financials for June do not need to be approved as they are preliminary.

### **Officers Reports:**

#### **Chief Executive Office Report – Brian Rokusek**

- a. **Consent Agenda (June) – Loren made a motion to approve the June consent agenda as written: Michael seconded. Roll call vote, all yes Motion Carried.**
- b. **Administration Update:** Brian reported to the board on the employee engagement surveys. Goal set by board of trustees of 4.23 received back 4.25. An amazing increase. Board asked how our reaction was to the increase. Staff is happy.
- c. **New Hires:** Eight new employees in the last month. They include, Jenise Straight, Speech Therapist (PRN), Abigail Munk, Respiratory Therapist (PRN), LaTisha Dux, Patient Access, Randi Zimmerman, Ward Clerk/CNA, Kacy Garber, Hospital RN, Dr. Lindsey Myers, MD, Joshua Yankus, Ambulance Driver, and Abby Barton, EVS Tech and Wellness Front Desk Attendant. New hires we are filling the gaps of what we have been trying to fill.

#### **Chief Nursing Officer Report – Jamie Koch**

- a. **Physician Credentialing: Loren motioned to approve the initial appointments and re-appointments as recommended by the Medical Staff. Connie seconded. Roll call vote, all yes.**
- b. **Quality Score Card:** More green than red a good thing. Covid-19 testing down. Did meet our goal of 365 days of no falls and celebrated with ice cream. Discussion also on HCAHPS.

#### **Chief Financial Officer – Mike DeFoe**

- a. **Interim Rate Update:** Discussion on our payer mix and how it effects our reimbursement from Medicare. We did receive an increase from Medicare with an interim cost report and we did receive approximately \$500,000.00 with that. Audit will be the first two weeks of September.

#### **Chief Operations Officer – Amanda Vandervoort**

- a. **Provider Update:** Dr. Myer, she has started out great and will begin seeing patients on July 28.
- b. **Code of Conduct Policy:** Policy update, tying to our values. Just making the board aware of the changes. Brian does go over this with all new employees. This is covered in annual training. Discussion on this new policy, and was glad that it was updated.

**Old Business for the Board: None**

**Miscellaneous/New Business for the Board:** Loren asked what the time line is for the specialty remodel. Brian mentioned that it could take three months as they are looking at different architects.

**Visitors Comments:** Scott Cook mentioned CHI is in a new agreement with Rural Med, central NE, 10% discount for support for billing, charge master review, coding and cost report review. Friday Finance Connect with presentations. Working with WinterGreen to help with Rural Health Care support. Leadership Jump Start, starting in October. TCHS will be in December. Michael asked if we have a plan with pharmacy in insurance credentialing. There is a Revenue Cycle committee that is starting back up, that should help with some of these issues.

**7:00 p.m. Michael moved, Connie seconded to adjourn the Board of Trustees meeting at 7:05 p.m. Roll call taken. All yes. Motion carried.**

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Lori Grummert  
Controller

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Brian Rokusek  
Chief Executive Officer