



April 26, 2023

Welcome Announcement of Open Meeting Law Posting

Karen Dahlkoetter called the Meeting of the Thayer County Health Services Board of Trustees to order on April 26, 2023, at 7:01 pm in the TCHS Bruning Conference Room, 120 Park Avenue, Hebron, NE. The open meeting laws are posted and viewable in the conference room. Present on the roll call were Karen Dahlkoetter, Loren Wiedel, Laura Tuma, and Connie Lichty. Not in attendance was Michael Long. Others in attendance: Brian Rokusek, Amanda Vandervoort, Scott Cook, Jamie Koch, Mike DeFoe, and Lori Grummert. Recorder: Heidi McClintock, Executive Assistant.

Approval of Agenda & Approval of March 29, 2023 Board Meeting Minutes:

Connie motioned to approve the agenda along with March 29, 2023 Board Meeting Minutes as written. Loren seconded. Roll call vote: Loren yes, Connie yes, Laura yes, and Karen yes. Motion carried.

Financial Statements - March 2023:

Mike reviewed the financial statement packet for the Ninth Month Ending March 31, 2023, and 2022 with the Board:

Month of March: Overview of the March 31, 2023 financial statements for the ninth month of fiscal year 2023. MTD there was an operating loss of (\$55,000) and an EBIDA of \$101,000. Total patient revenues were above budget 6% and prior year 12%. Total monthly revenue was above budget 6% and under prior year (10%). Monthly operating expenses were under budget (1%) and prior year (1%). Salaries and supplies were the main reason for being under budget but pharmacy drugs continue to increase and over the past year there has been a 33% increase. The average daily census for the floor was 2.7 with one birth for the month. The month of March generated outpatient services above budget except for Senior Life. Major departmental variances from prior year included an increase in ER visits of 18, Surgeries of 8, Radiology procedures of 98 and 605 Lab tests and decreases in TC Pharmacy scripts (145), Senior Life of (63) visits and (518) Rehab visits. Clinic visits were above budget 6% and above prior year 8%. For the month total cash and investments decreased (\$298,000) in line with reduced accounts payable. Day's cash on hand and were at 100 days. The TCHS billing statement conversion has increased days in AR by 5 and as we reduce the AR days that will bring days cash on hand back up to 105.

Year to Date: YTD Operating gain was \$841,000, total margin \$890,000 and an EBIDA of \$2,221,000. YTD patient service revenue was up 5% on budget and 10% on prior year. Total revenue was up \$1,898,000 on budget and \$902,000 over budget on expenses; netting a \$995,000 operating gain for the year. AR Days were 49 (gross) and 44 (net), with goals of 45 gross days and 40 net days.

Additional Information: Per the cost report monthly template supplied by Wipfli, our current estimated Medicare rates for the month were: IP \$5,574, OP 72% and SWB \$4,557. Prior year rates were IP \$4,139, OP 68.2% and SWB \$3,331. TCHS has submitted an interim Medicare cost report because of the template showing a receivable from Medicare.

Discussion: There was a discussion regarding the cost report settlement.

Laura made a motion to approve the March 2023 Financial Statements, and Connie seconded. Roll call vote, Karen yes, Laura yes, Connie yes, and Loren yes. Motion Carried.

Officers Reports:

Chief Executive Officer Report - Brian Rokusek

- a. **Consent Agenda (March) – Loren made a motion to approve the March consent agenda as written; Laura seconded. Roll call vote, Karen yes, Connie yes, Loren yes, and Laura yes. Motion Carried.**
- b. **Administration Update:** Brian reported Dr. Ye would do every other week with Dr. Dietze doing the other weeks once credentialed with TCHS. Brian stated that in the purchase agreement with the property across the street, Jack agreed to sell the property to TCHS for \$155,000. Senior leadership submitted a letter of intent to Jack and had a meeting with Jack to go over the

purchase agreement TCHS submitted. Tentative closing date of June 30th. Jack told Brian that his mother is really excited about what will come with TCHS buying this property. Brian added that this property gives TCHS many options for the future. Brian reported the master facility plan is still happening with no real timeline in place as staff came back with some different ideas and are waiting from Grant and his team to see what they have come up with. The master facility plan will come to the board once senior leadership and staff is happy with the outcome of the plan. Brian stated hospital week is May 8-12 with some fun activities happening, so please stop by if you can. Saturday coffee talks are still happening, and the next one is April 29th at Blue Bison from 9-10:30 am with the occupational therapy team. Brian reported employee of the month was Chelle Dirks, who works in the RHC, and we had a get-together for Jackie Haller, who recently became a United States Citizen.

- c. **New Hires:** Brian reported there were four new hires for the month of March: Deana Defoe, fitness instructor (PRN), Alisha Theis, pharmacy clerk/cashier (part-time), Katie Chidester, pharmacy technician, and Veronica Wassom, patient access representative.

Chief Nursing Officer Report - Jamie Koch

- a. **Quality Scorecard:** Jamie stated that the quality scorecard is in the board packet, and there are no concerns to point out.
- b. **Credentialing Bylaws Amendment Discussion:** Jamie stated in the board packet, there are a couple pages of the current medical staff by-laws. Jamie reported TCHS was approached by a radiology group in regards to staffing issues, currently, our by-laws require TCHS to have a credentialing binder on staff for all staff. Jamie stated senior leadership would like to work with the medical staff team to change the by-laws to take the radiology groups credentialing to make it easier on everyone. Jamie stated she would bring the new wording to the next board meeting for approval. The change would say something along the lines; TCHS could use a third party to verify the credentials for the radiology group.
- c. **Physician Credentialing:** Laura motioned to approve the initial appointments and re-appointments as recommended by the Medical Staff. Loren seconded. Roll call vote, Connie yes, Loren yes, Karen yes, and Laura yes. Motion carried.

Chief Financial Officer Report - Mike DeFoe

- a. **Investment Options:** Mike stated the finance committee met before the board meeting to stay local with investments to enhance revenue and manage the money with CD's and money markets. Discussion amongst the board agreed to maximize the money while they can but keep our investments local.

Chief Operations Officer - Amanda Vandervoort

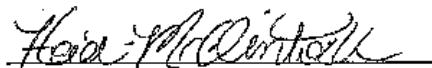
- a. **Compliance Update:** Amanda stated there is a compliance update in your packet and there is an ongoing compliance survey out there that will end at the end of April. Amanda hopes the compliance survey helps staff report concerns and provides feedback to TCHS. Amanda stated if the board would like to do the compliance survey, she could get them a paper copy. Amanda added senior leadership has been doing a code of conduct focusing at senior leader rounding; talking about good people and how to do the right thing. Amanda also stated the next audit would be focused on the RHC with coding and lessons learned.
- b. **Provider Update:** Amanda stated Dr. Bohlen is doing total hip replacements now at TCHS, and we had our first one and the patient told a night nurse what a great experience it was; even to include the ice cream snack. There are more hips scheduled so Dr. Bohlen is keeping busy. Discussion included about how in the future to get more time with Bohlen and his travel costs.

Old Business for the Board: None.

Miscellaneous/New Business for the Board: None.

Visitor Comments: Scott Cook, CHI, gave a brief update from CHI Health, which included Lisa Sypal resigned two weeks ago, and they will be looking to replace her in July. Scott also spoke about how the expenses in healthcare were catching up and told how last year 45 percent of patient revenue covered salaries and benefits, while now they are up to 60 percent. Scott stated that many conversations are happening about are we paying the right people the right amount to get the job done.

Laura moved, and Connie seconded to adjourn the Board of Trustees meeting at 7:45 pm. Roll call taken. Karen yes, Loren yes, Connie yes, and Laura yes. Motion carried.



Heidi McClintock
Executive Assistant



Brian Rokusek
Chief Executive Officer